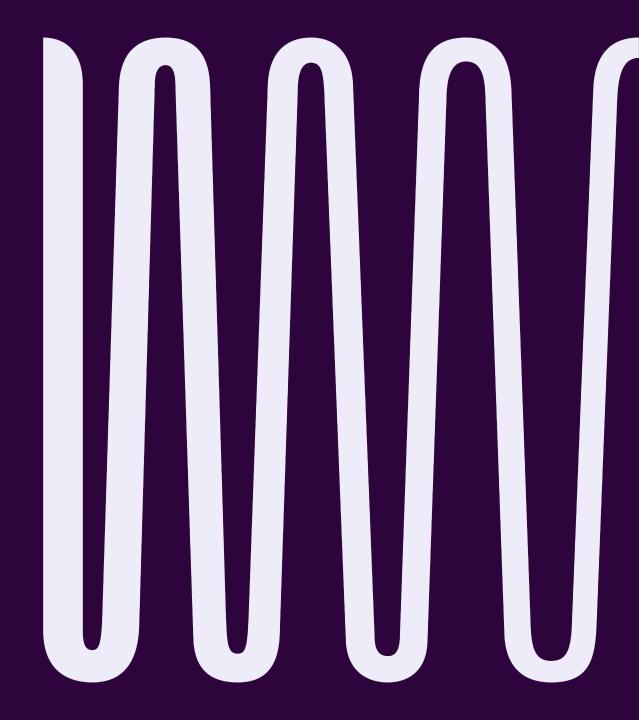


REAP – Session 2 Allyship in Practice

Evelyn (Evie) Mensah Consultant Ophthalmic Surgeon WRES Expert London North West University Healthcare Trust

27 June 2024





Overview

How to be an Authentic Ally - 30 mins

- Yvonne Coghill's 8 A's of Authentic Allyship
- Evie's 9th 'A'

Case Study: Workshop - 30-45 mins

- Interactive
- Slido (mobile phone, browser)
- or put up hand, type in chat

Questions - 15 mins

To Global Majority NHS workforce

There is *nothing* wrong with you

The system is rigged against you

Lord Victor Adebowale at inaugural BABS conference 15th November 2022



Professor Camara Jones said:-

'The edge of our comfort is our **growing edge**'

'I want you to lean into your discomfort'

'You lean in by reading more'



To Everyone

Lean into your discomfort

Professor Camara Jones, Leverhulme Visiting Professor in the Department of Global Health & Social Medicine at King's College London, 2022 - 2023

What is Allyship?

Allyship is defined as a supportive association with another person or group; more specifically, with members of marginalised or mistreated group to which one does not belong.



Appetite

APPETITE

Do you have the appetite to immerse yourself in the complex, emotive world of race equality?

ACTION

Take demonstrable action steps to establish equality and be accountable.

ASSUME

Don't. Instead develop

o understand individuals.

nformed views by seeking



ASK

Ask questions about race, be curious, read, learn and educate yourself.



To be an effective Ally you must first fully



and value the benefits diversity and difference can bring, then genuinely and demonstrably work towards making the workplace more equitable and fair.



ACCEPT

Accept there is really a problem. More data isn't needed.



APOLOGISE

Express sympathy that racism is affecting people of certain races.



ACKNOWLEDGE

Openly acknowledge that the problem needs to be dealt with.

What is race?

Age of Enlightenment

Race

is a social construct

Age of Enlightenment

- European intellectual movement in 17th and 18th century
- Reason and Religion
- Understand the universe and improve own condition
- Created a biological hierarchy of races
- Europeans deemed themselves to be the most rational race, on top



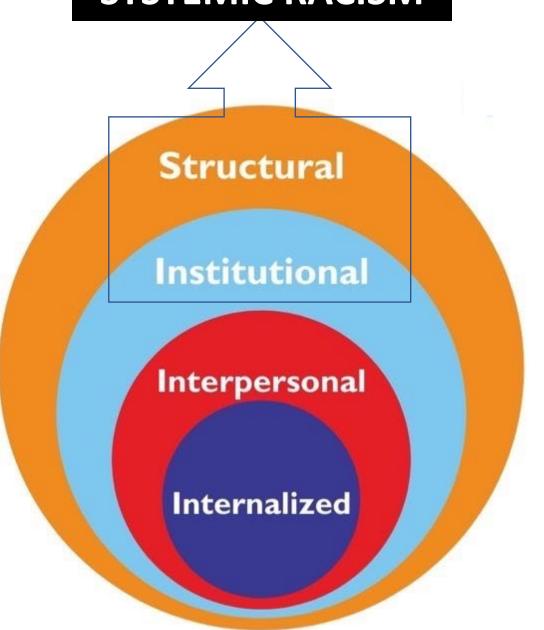
SYSTEMIC RACISM

Structural racism

Structural racism is the established hierarchy of groups based on perceived "race". The hierarchy was created to designate superiority to one group in order to benefit from the oppression and exploitation of other groups.

Interpersonal racism

Interpersonal racism is the beliefs, attitudes, and behaviours of individuals based on bias, stereotypes and prejudice. Expressions may be conscious or unconscious, and range from subtle to violent.her groups.



Institutional racism

Institutional racism is prejudice and privilege embedded in the policies, practices, and programs of systems and institutions, including in the public, private, and community sectors.

Representatives may act with or without racist intention.

Internalized racism

Internalized racism lies within individuals. We absorb the cultural racism ideas of the racial hierarchy and accept inequity as normal. People targeted by racism come to believe that the stereotypes & prejudices of racism are valid. People privileged by racism believe their own superiority.

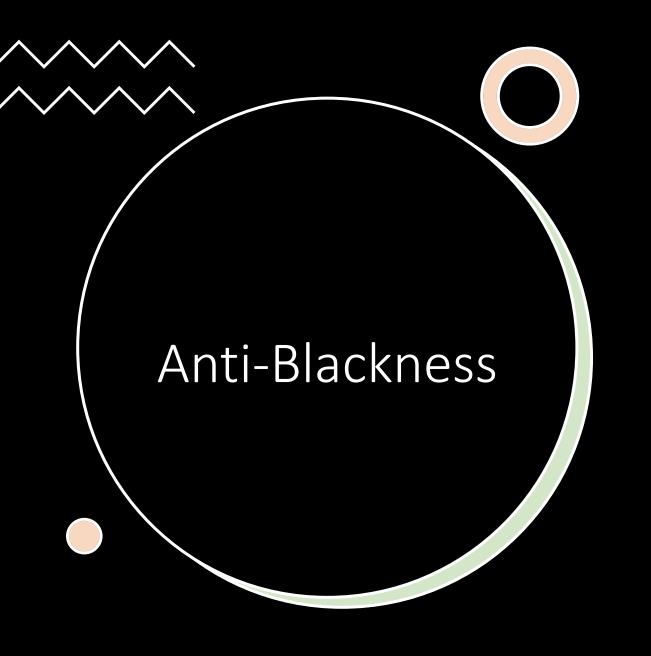
White Supremacy

Guiding assumption that white people are more superior to those of all other races

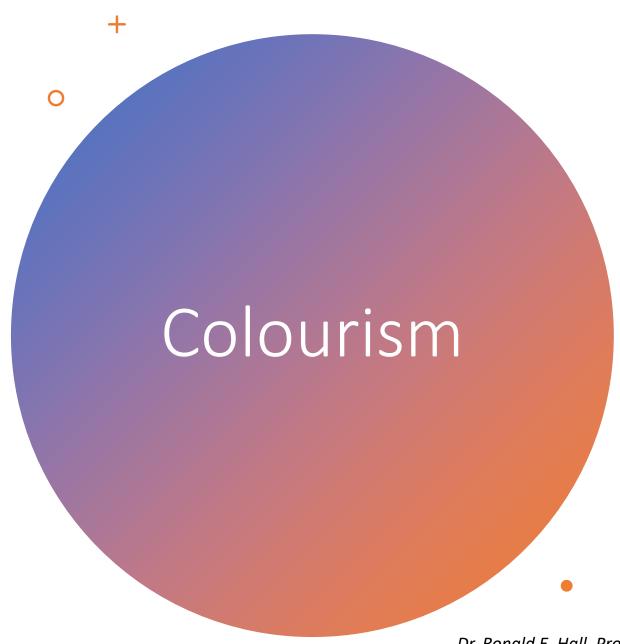
Historically entrenched system that cements **privilege** with **white people** by....

Systemic **oppression** and **disadvantaging** people of colour

Racism is the mechanism that upholds the system of white supremacy



- The term 'Anti-Black Racism' was first expressed by Dr. Akua Benjamin, a Ryerson Social Work Professor
- Racism specifically directed towards Black people
- Opposition or hostility to Black people or 'perceived blackness'
- Two-part formation of dehumanising Blackness of any value and systematically marginalises Black people



- Discrimination on the basis of skin tone
- Skin shade prejudice privileging those with lighter skin
- Often among the same ethnic or racial group
- Different from racism but related
- Racism is inter-racial
- Colourism is intra-racial
- It's a product of colonisation
- Global phenomenon: Africa, Asia, North America, South America, Europe, Australia

Dr. Ronald E. Hall, Professor in the School of Social Work, at Michigan State University, USA Dr Aisha Phoenix, Lecturer in Social Justice, Kings College London

Misogynoir

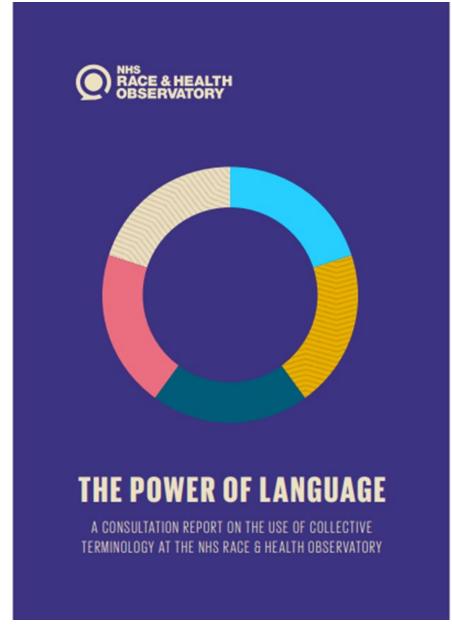
- Intersection of misogyny (sexism) and anti-Black racism experienced by Black women
- 1st coined by queer Black feminist scholar Moya Bailey in 2008



#BAMEOVER



- 1. Where possible, the RHO will always be specific about the ethnic groups it is referring to only using collective terminology where appropriate and necessary
- 2. The RHO will **not use acronyms or initialisms** such as 'BME' or 'BAME'
- 3. Where collective terminology is needed, the RHO will always be guided by context, and not adopt a blanket term. Where there is a need to refer to more than one ethnic group at a time, the RHO will use terms such as 'Black and minority ethnic', 'ethnic minority', 'Black, Asian and minority ethnic', interchangeably, to reflect the varying views of its stakeholders
- 4. The RHO will always be **transparent** about its approach to language
- 5. The RHO will be adaptable and remain open to changing its approach to language in the future



Global Majority

Collective term for 'ethnic' groups that constitute 80% of the global population

A phrase coined by **Rosemary Campbell-Stephens**, an international consultant, author and speaker on leadership

It refers to people who are Black, African, Brown, Asian, dual-heritage, Indigenous to the global south and/or have been racialised as 'ethnic minorities'

Asian or Asian British

- Indian
- Pakistani
- Bangladeshi
- Chinese
- Any other Asian background

Black, Black British, Caribbean or African

- Caribbean
- African
- Any other Black, Black British, or Caribbean background

Mixed or multiple ethnic groups

- White and Black Caribbean
- White and Black African
- White and Asian
- Any other Mixed or multiple ethnic background

White

- English, Welsh, Scottish, Northern Irish or British
- Irish
- Gypsy or Irish Traveller
- Roma
- Any other White background

Other ethnic group

- Arab
- Any other ethnic group



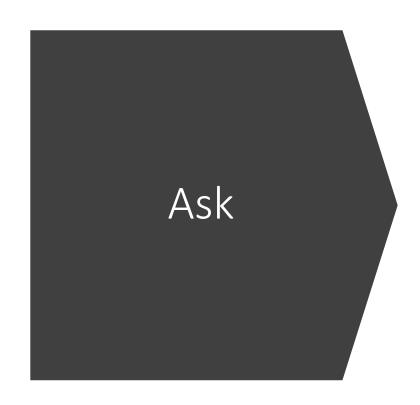
Evelyn Mensah, MBBS, MD, FRCOphth, FGCS @eveosh

Dear All on #MedTwitter in the U.K.

Please endeavour to disaggregate #ethnic #groups to *at least* the following when analysing anything in healthcare, research or the workforce in the #NHS. We are not a conglomerate group of people.

Thanks Evie

ethnicity-facts-figures.service.gov.uk/style-guide/et...



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Read!



Tweet

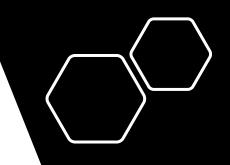


dr. jenn m. jackson <a>O
@JennMJacksonPhD

Stop arguing with people who didn't do the reading.

14:01 · 20/09/2022 · Twitter for Android

1,965 Retweets 216 Quote Tweets 10.4K Likes





Evelyn Mensah, MBBS... · 30/09/2022 · · · · I gifted these 4 books to a former #NHS #CEO. I strongly believe that #antiracism should be a *core skill* of every #NHS leader if we want to achieve parity. What books have you gifted or read in your #antiracism or #allyship journey and how were they received?







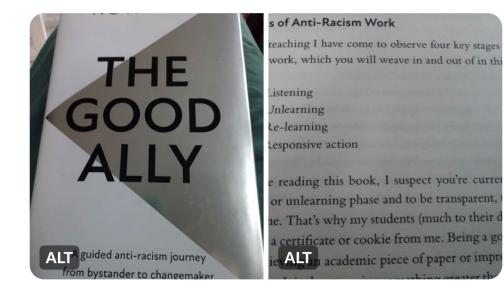
♡ 31

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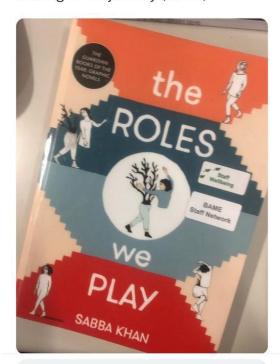
Reading this brilliant and at times wince inducing (with self recognition) book by @novareidoffic. Mainly at the stage of listening and unlearning with the aim of re-learning and action.





Replying to @eveosh @minoritisedNHS and @anna annabav

Loved this book @sabbakhan_ and highly recommend such a touching sharing of life journey (so far)



Tweet your reply









Evelyn Mensah, MBBS... · 30/09/2022 ···

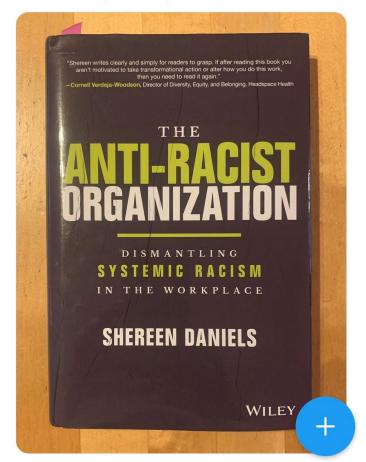
Replying to @eveosh

Talking of books, *THIS* book by

@shereen_daniels is a must read. Every

#NHS Trust leadership team should read
this book. I've tweeted a whole thread
previously about the "12 characteristics of
an antiracist organisation" & how we can
apply to our #NHS

twitter.com/eveosh/status/...



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Survey Coordination Centre



NHS Staff Survey 2023 National results briefing



Version 1

Published: March 2024





Participation 707,460

staff responded (636,348 in 2022)



665,207

online responses (593,977 in 2022)



42,253

paper responses (42,371 in 2022)

48%

response rate

(up from 46% in 2022)

Note: These are overall figures which include trusts and non-trust organisations.

- Over 1.4 million NHS employees in England were invited to participate in the survey between September and November 2023.
- 268 NHS organisations took part, including all 213 trusts* in England.
- At each organisation, all eligible staff were invited to take part in the survey.
- Staff were sent either an email containing a link to the online survey or a paper questionnaire along with a letter containing a QR code for the online survey.
- Since 2021, the survey questions have been aligned with the <u>NHS People Promise</u>, which sets out in the words of NHS staff the things that would most improve their working experience.
- The reporting is designed to track progress against the seven People Promise elements, and against two
 theme scores reported in previous years (see <u>Technical Details</u>). Sub-scores are reported across all
 measures**.
- The 2023 survey used the same methodology and timings as in previous years. All questions*** and key
 indicators reported in 2021 and 2022 were retained in order to maintain comparability of trend data.
- The survey was nationally administered by the Survey Coordination Centre, on behalf of NHS England.
- Please note, results for the mandated bank version for the NHS Staff Survey 2023 and the General Practice Staff Survey 2023 are reported separately.

^{*} For reporting purposes, the integrated Isle of Wight NHS Trust is treated as four trusts, covering acute, community, mental health and ambulance services.

^{**} Except for "We are recognised and rewarded" which has no sub-scores

^{***} Except for q30b "Has your employer made reasonable adjustments..." which is not comparable to results prior to 2022 due to a wording change

Under The Equality Act 2010,

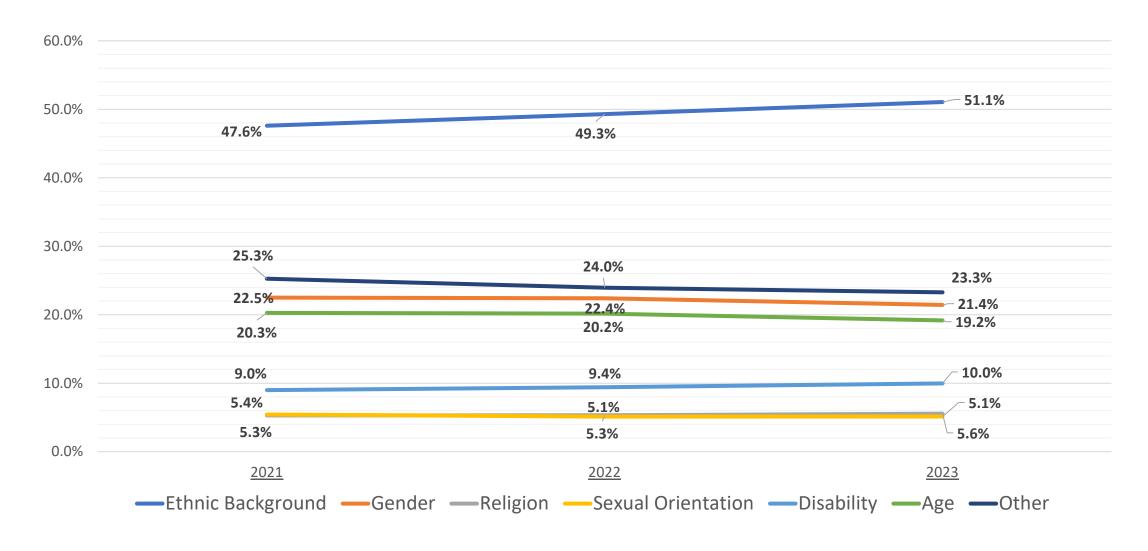
protected from discrimination - work, education, consumer, public services, buying/renting, club etc:

- 1. age
- 2. disability
- 3. gender reassignment
- 4. marriage and civil partnership
- 5. pregnancy and maternity
- 6. race
- 7. religion or belief
- 8. sex
- 9. sexual orientation



Equality Act 2010

2023 NHS Staff Survey findings: Discrimination reported by type - National



<u>Source data</u>: NHS National Staff Survey findings 2024 (<u>www.nhsstaffsurveys.com</u>) Q16c: In the last 12 months have you personally experienced discrimination at work

Acknowledgement: Dan Collard

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Equality Act 2010



Aknowledge

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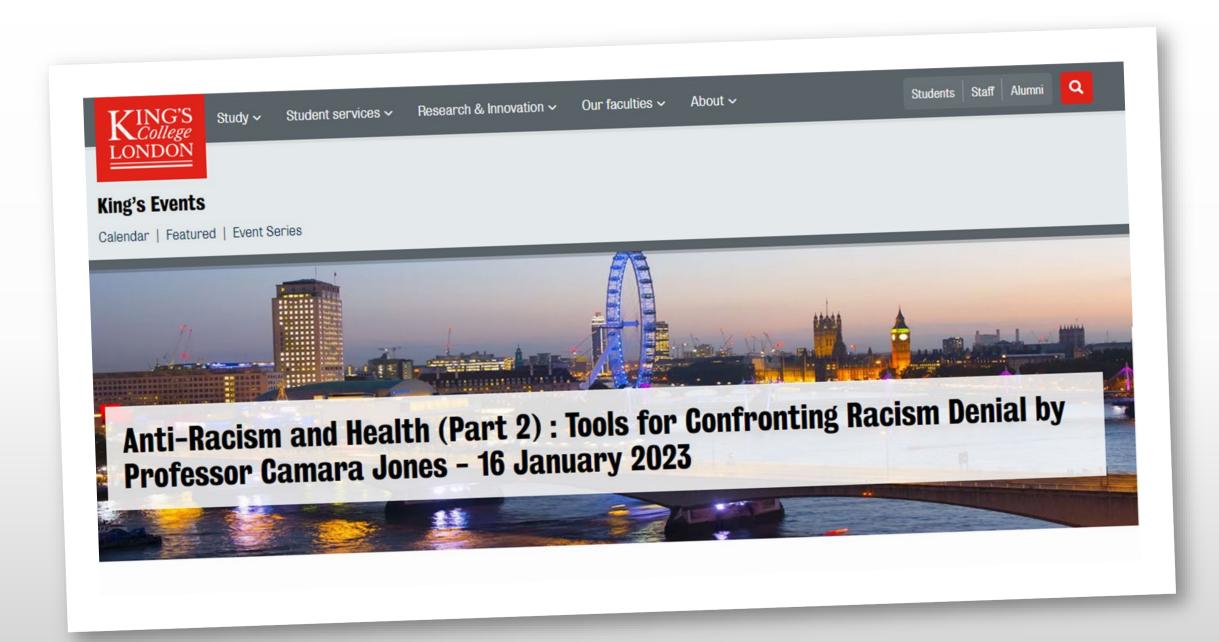
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Four key messages

Racism exists

Racism is a system

Racism saps the strength of the whole society

We can act to dismantle racism

What is racism?

A system of structuring opportunity and assigning value based on the social interpretation of how one looks (which is what we call "race"), that

- Unfairly disadvantages some individuals and communities
- Unfairly advantages other individuals and communities
- Saps the strength of the whole society through the waste of human resources

Jones CP. Confronting Institutionalized Racism. *Phylon* 2003;50(1-2):7-22.

Jones CP, Truman BI, Elam-Evans LD, Jones CA, Jones CY, Jiles R, Rumisha SF, Perry GS. Using "socially assigned race" to probe White advantages in health status. Ethn Dis 2008;18(4):496-504.

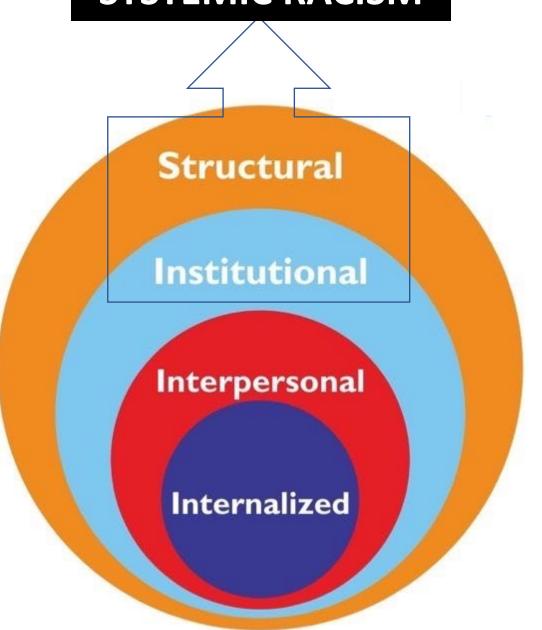
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NHS England

WRES	MWRES
Workforce Race Equality Standard	Medical Workforce Race Equality Standard
Agenda for Change	Doctors & Dentists
8 reports 2015 − 2023 #9 WRES indicators ✓ Trust Level reports	1 report July 2021 #11 MWRES indicators X Trust Level reports
MOCATOR 2 MOCATOR 3 MOCATOR 4 MOCATOR 5 MOCATOR 6 MOCATOR 6 MOCATOR 7 MOCATOR 8 MOCATOR 9 MOCATOR 9 MOCATOR 9 MOCATOR 9 MOCATOR 9	Medical Workforce Race Equality Standard (MWRES) WRES indicators for the medical workforce 2020 July 2021



NHS

INDICATOR 1

INDICATOR 2

INDICATOR 3

INDICATOR 4

INDICATOR 5

INDICATOR 6

INDICATOR 7

INDICATOR 8

NHS Workforce Race Equality Standard (WRES)

2022 data analysis report for NHS trusts

February 2023

M/DEC to disease			Year						T 1	
WKES INC	WRES indicator		2016	2017	2018	2019	2020	2021	2022	Trend
4	1 Percentage of black and minority ethnic (BME) staff	Overall	17.7% *	18.1% *	19.1%	19.9%	21.1%	22.4%	24.2%	Overall
'		VSM	5.4% *	5.3% *	6.9%	7.6%	7.9%	9.2%	10.3%	VSM
2	Relative likelihood of white applicants being appointed from shortlisting across all posts compared to BME applicants		1.57	1.60	1.45	1.46	1.61	1.61	1.54	
3	Relative likelihood of BME staff entering the formal disciplinary process compared to white staff		1.56	1.37	1.24	1.22	1.16	1.14	1.14	
4	Relative likelihood of white staff accessing non- mandatory training and continuous professional development (CPD) compared to BME staff		1.11	1.22	1.15	1.15	1.14	1.14	1.12	
_	Percentage of staff experiencing harassment,	вме	29.1%	28.4%	28.5%	29.7%	30.3%	28.9%	29.2%	BME
5	bullying or abuse from patients, relatives or the public in last 12 months	White	28.1%	27.5%	27.7%	27.8%	27.9%	25.9%	27.0%	White
6	Percentage of staff experiencing harassment,	BME	27.0%	26.0%	27.9%	29.3%	28.4%	28.8%	27.6%	BME
0	bullying or abuse from staff in last 12 months	White	24.0%	23.0%	23.4%	24.4%	23.6%	23.2%	22.5%	White
7	Percentage of staff believing that trust provides equal opportunities for career progression or	BME			47.5%	44.6%	45.6%	44.0%	44.4%	White
,	promotion **	White			61.1%	59.0%	59.7%	59.6%	58.7%	BME
8	Percentage of staff personally experiencing	BME	14.0%	14.5%	15.0%	15.3%	14.5%	16.7%	17.0%	BME
	discrimination at work from a manager/team leader or other colleagues	White	6.1%	6.1%	6.6%	6.4%	6.0%	6.2%	6.8%	White
9	BME board membership		7.1%	7.0%	7.4%	8.4%	10.0%	12.6%	13.2%	

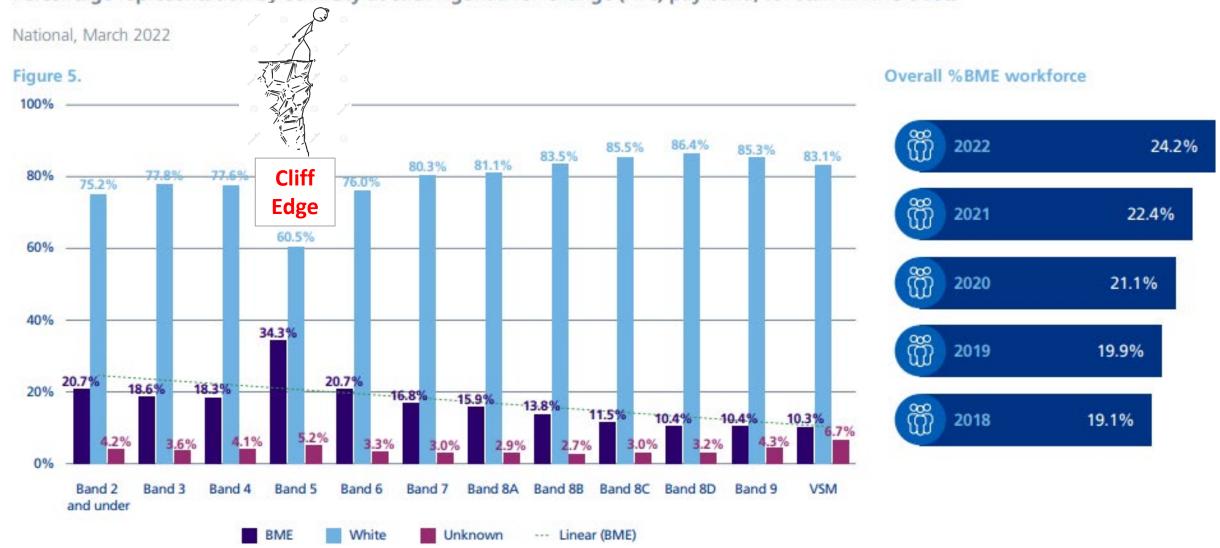
^{*} Data source: 2016-2017 - NHS workforce statistics website; 2018-2022 - SDCS/DCF data collection

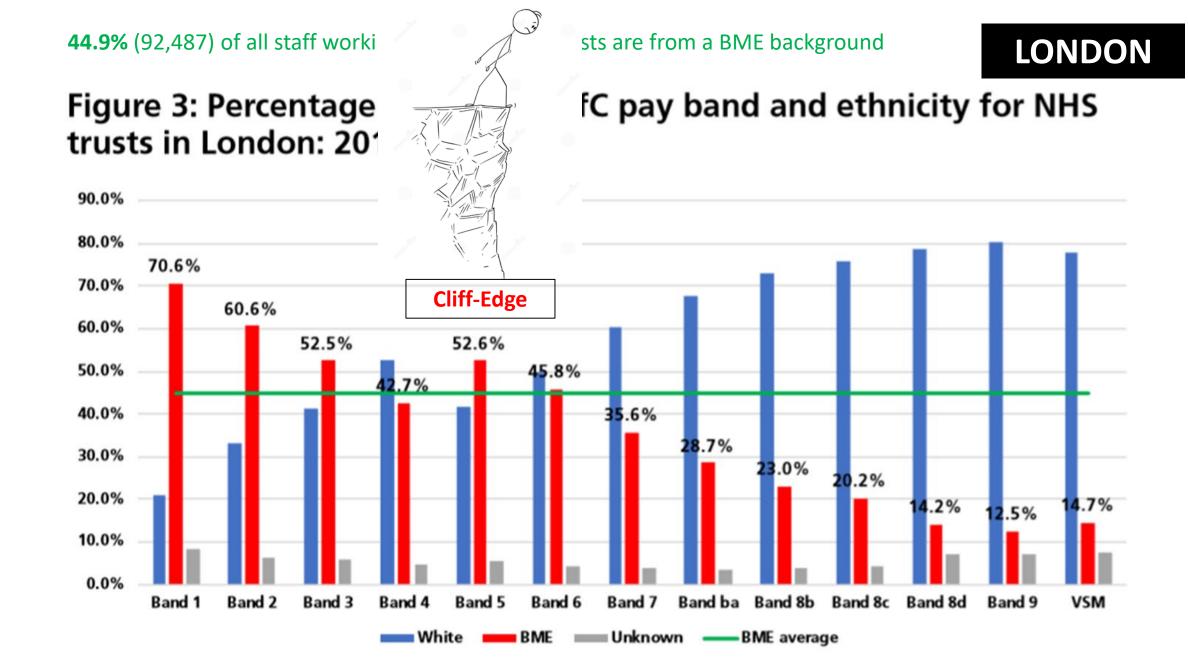
** The way that indicator 7 is calculated has been changed for the NHS Staff Survey conducted in November and December 2021 and reported in 2022. Historic figures have been recalculated back to 2018. (Previously,

the figure was derived by dividing the number of "yes" replies by the sum of "yes" and "no" replies; presently, the figure is derived by dividing the number of "yes" replies by the sum of "yes," "no" and "don't know" replies.)

WRES indicator 1

Percentage representation by ethnicity at each Agenda for Change (AfC) pay band, for staff in NHS trusts





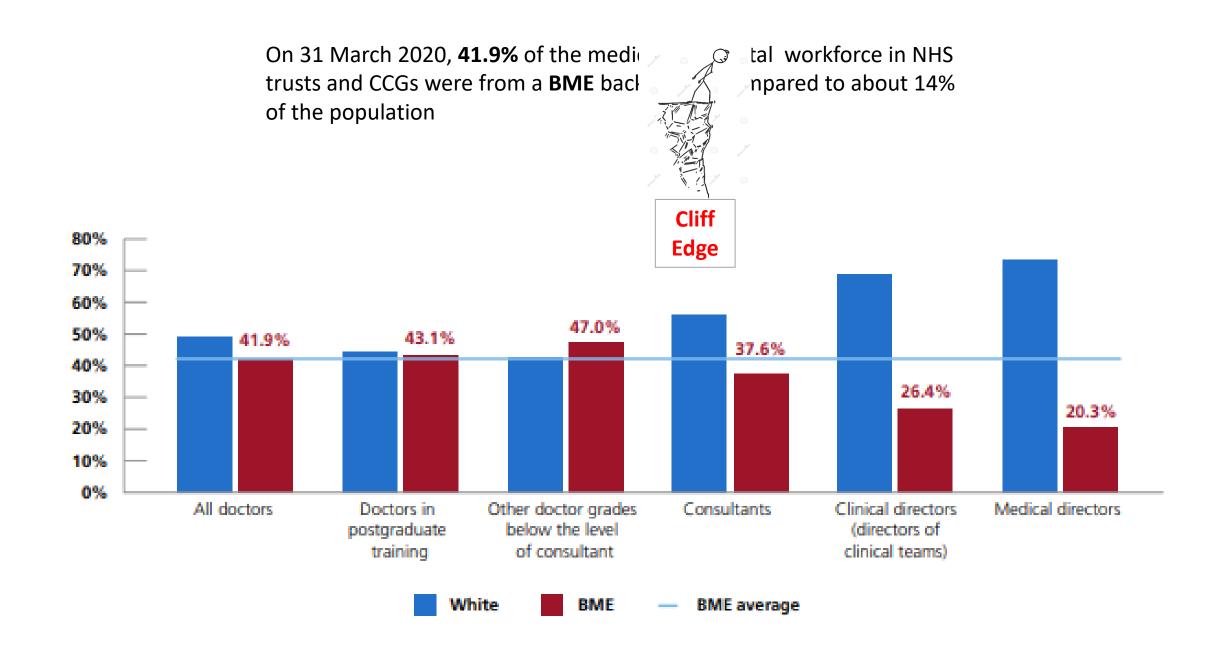
Data source: 2019 WRES data submissions



Medical Workforce Race Equality Standard (MWRES)

WRES indicators for the medical workforce 2020

July 2021



The percentage of BME professors, senior lecturers and lecturers is significantly lower than the 41.9% of all BME doctors in NHS trusts and CCGs. Under representation is worst at the level of professor, only 16.1% of whom are from a BME background

Table 4: Clinical academics by ethnicity:

Dimension Consultants	2019			
	BME	White		
Clinical academics - professor	16.1%	77.0%		
Clinical academics - senior lecturer	23.1%	70.4%		
Clinical academics - lecturer	24.4%	66.0%		

Data source: NHS workforce statistics website.

NHS Workforce Race Equality Standard





A 2014 report on The Snowy White Peaks of the NHS highlighted the absence of black and minority ethnic staff from the NHS at senior levels.

Implementing the Workforce Race Equality Standard (WRES) is now a requirement for NHS commissioners and NHS provider organisations.



WRES indicator 3

The relative likelihood of BME staff entering the formal disciplinary process compared to white staff

National and regional, March 2022

Figure 16.

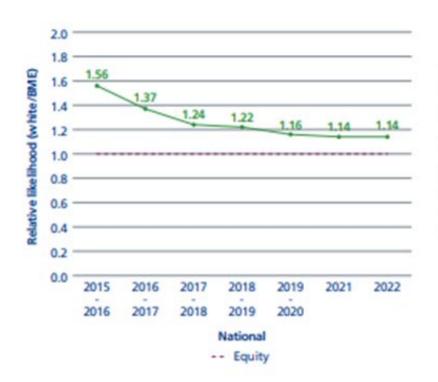


Figure 17.



MWRES indicator 3

Referrals, complaints and investigations

Table 5: GMC referrals and complaints by employers – 2019



Table 6: GMC investigations of referrals and complaints - 2019



- The **biggest differences** were seen in the proportion of **referrals by employers**.
- BME doctors x2 likely to receive a complaint or be referred to the GMC compared to their white colleagues.
- This was especially true for international medical graduates (IMGs) x3 compared to UK and European Economic Area (EEA) trained doctors.
- BME & IMG doctors were also more likely to be investigated by the GMC after they were referred or a complaint was received.

FAIR TO REFER?



June 2019

Reducing disproportionality in fitness to practise concerns reported to the GMC

This independent research conducted by Dr. Doyin Atewologun & Roger Kline, with Margaret Ochieng, was commissioned by the General Medical Council to understand why some groups of doctors are referred to the GMC for fitness to practise concerns more, or less, than others by their employers or contractors and what can be done about it.

1% of **Black, Asian, minority ethnic doctors** were referred to the GMC by employers 2012–17 compared to 0.5% of white doctors. **x2**

1.2% of **non-UK graduate doctors** were referred to the GMC by employers 2012–17 compared to 0.5% of UK graduate doctors. **x2.5**

Mr David Sellu

In February 2010
Consultant Colorectal
Surgeon David Sellu
operated on a patient
with a perforated
bowel. Despite David's
efforts, the patient
died two days later.



There followed a sequence of extraordinary events that led to David being tried at the Old Bailey and convicted of Gross Negligence Manslaughter. He served 15 months in prison and was eventually released on licence until the remainder of the two-and-a-half year sentence expired.

Ian Paterson inquiry: more than 1,000 patients had needless operations

Report says hospitals displayed wilful blindness to damaging operations on hundreds of patients

Paterson patients welcome milestone and vow to fight on

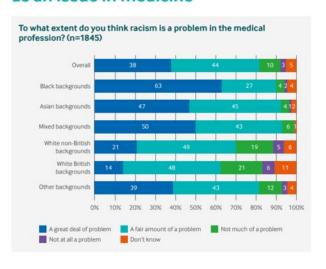


▲ The report says Ian Paterson manipulated and lied to people and broke the rules to facilitate his malpractice. Photograph: Joe Giddens/PA

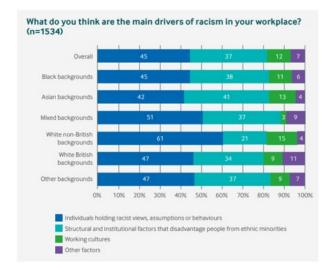
The rogue breast surgeon Ian Paterson subjected more than 1,000 patients to unnecessary and damaging operations over 14 years before he was stopped, an independent inquiry has found.



General views on the scale of racism as an issue in medicine

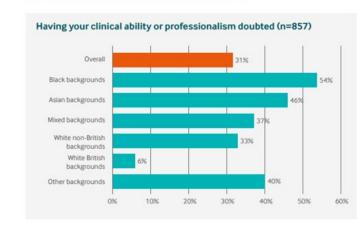


Perceptions of the key drivers of racism in medicine

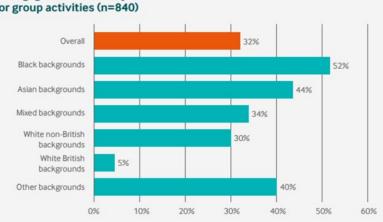


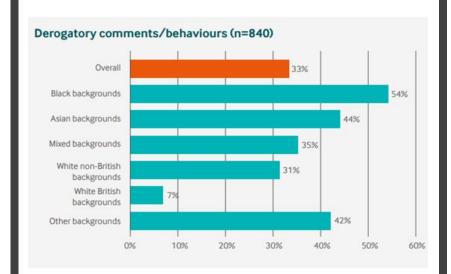
Key Themes

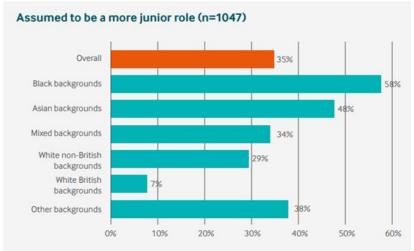
- 1. Discrimination regarding clinical practice and judgement
- 1.1 Assumptions about clinical ability or professionalism













 There is no evidence yet, that the attainment gap between doctors of different ethnicities is significantly narrowing over time.

Tackling disadvantage in medical education

Analysis of postgraduate outcomes by ethnicity and the interplay with other personal characteristics

> General Medical Council



Differential Attainment

Systemic difference in professional and developmental outcomes

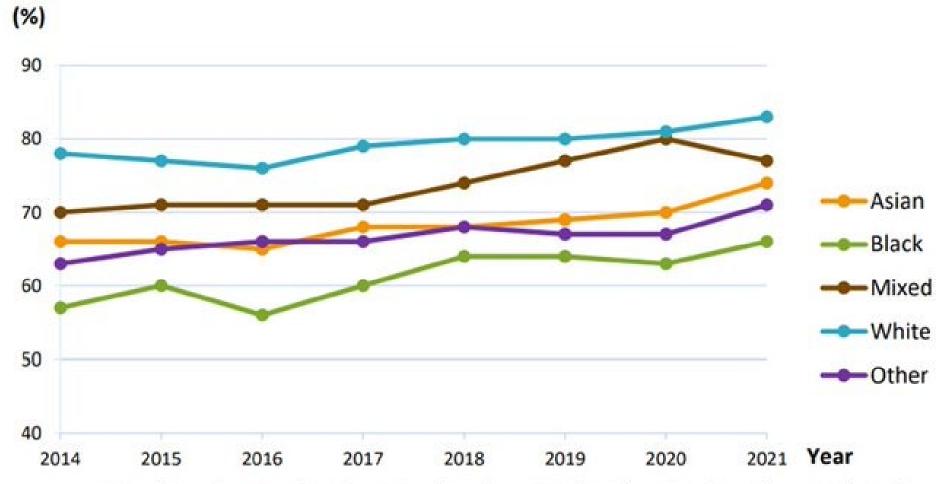
Between groups of doctors that share a common protected characteristic (GMC used 'race')

Difference in the average group performance and not at the individual level

Systematic differences in performance related to protected characteristics should not exist in a just and fair system

Exam outcomes

Figure 1: Specialty exam pass rates for UK trained doctors by ethnic group, 2014 – 2021



Doctors n= 13,721 (2014); 13,739 (2015); 14,511 (2016); 14,565 (2017); 14,502 (2018); 14,668 (2019); 10,913 (2020); 16,049 (2021) "no information on ethnic group" removed

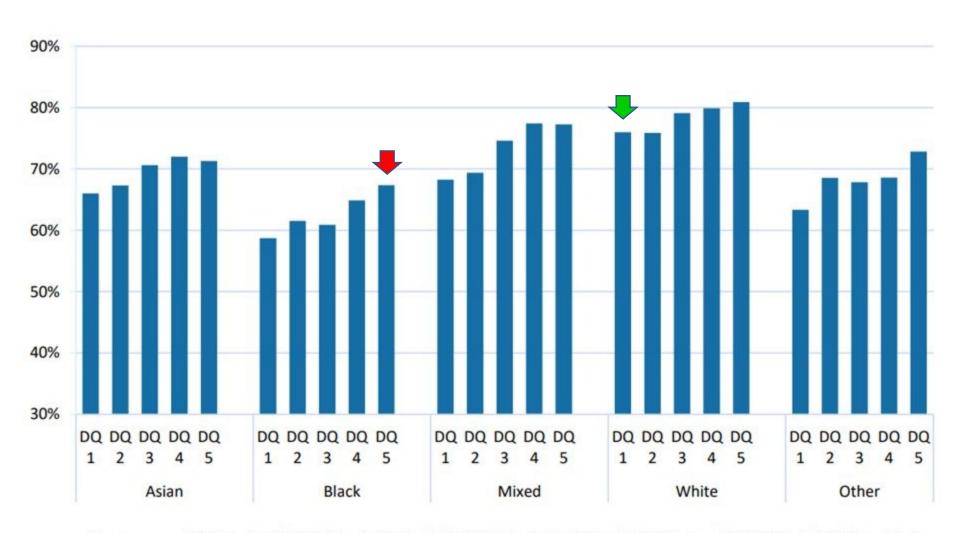
ARCP outcomes

Table 1: Average percentage of UK graduate trainees receiving ARCP outcome 2, 3, 4, 7.2, 7.3, D or E, 2010 – 2021

Ethnic group	Average % trainees receiving unsatisfactory ARCP outcome 2, 3, 4, 7.2, 7.3, D or E 2010 2021			
Asian	8% (n = 139,788)			
Black	11% (n = 15,206)			
Mixed	7 % (n = 22,447)			
White	6% (n = 417,917)			
Other	8% (n = 18,264)			

n = number of ARCP outcomes

Figure 16: Average % specialty exam pass rate, for doctors with a UK PMQ, by ethnic group and deprivation quintile, 2014 – 2021



Doctors n = 10,590 (UK PMQ Asian) 1,238 (UK PMQ black) 1,906 (UK PMQ mixed) 36,689 (UK PMQ white) 1,239 (UK PMQ other)

Don't Assume

APPETITE

Do you have the appetite to immerse yourself in the complex, emotive world of race equality?

ACTION

Take demonstrable action steps to establish equality and be accountable.

ASSUME

Don't. Instead develop

o understand individuals.

nformed views by seeking



ASK

Ask questions about race, be curious, read, learn and educate yourself.



To be an effective Ally you must first fully



and value the benefits diversity and difference can bring, then genuinely and demonstrably work towards making the workplace more equitable and fair.



ACCEPT

Accept there is really a problem. More data isn't needed.



APOLOGISE

Express sympathy that racism is affecting people of certain races.



ACKNOWLEDGE

Openly acknowledge that the problem needs to be dealt with.

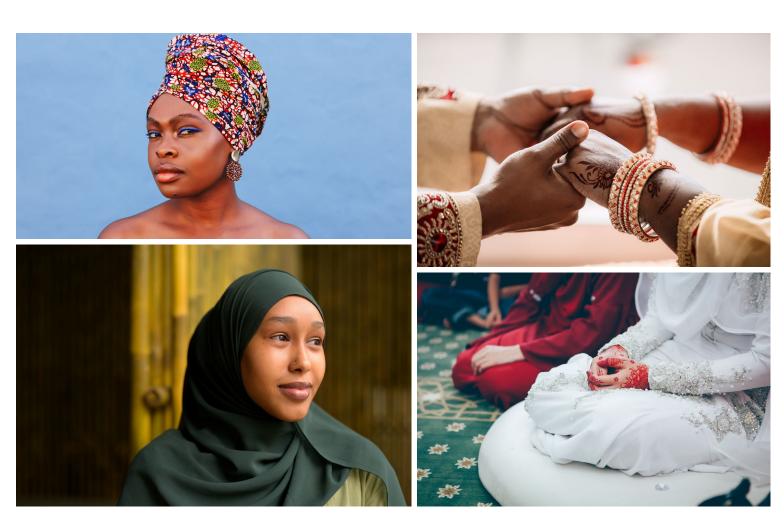
Compassionate Leadership Understanding

- Demonstrating genuine empathy by acknowledging the feelings and concerns of staff
- Involves taking time to properly explore and understand the situations people are struggling with
- Implies valuing and exploring conflicting perspectives rather than leaders simply imposing their own understanding



The ability to understand, communicate with, and effectively interact with people across cultures.





Involves being aware of one's own worldviews and biases, gaining knowledge of different cultural practices and worldviews, and developing skills to manage and navigate cultural differences.

Action

APPETITE

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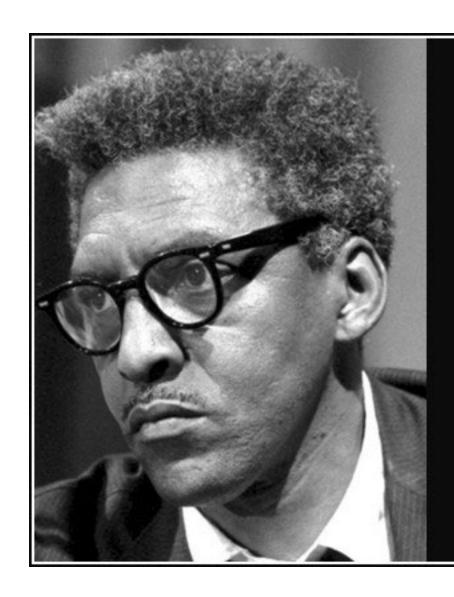
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ACKNOWLEDGE

Openly acknowledge that the problem needs to be dealt with.



We need, in every community, a group of angelic troublemakers.

— Bayard Rustin —

AZ QUOTES



Tweet



Evelyn Mensah, MBBS, MD, FRCOph... ••• @eveosh

We, #AngelicTroublemakers, cordially invite you to a *Silent Vigil* for Dr Valentine Udoye. Please join us in solidarity:-

- **Same time 10.30**
- Same place GMC, Euston Rd
- Same day Sat 29th Oct
- 🖲 Every week silent vigil
- Until @gmcuk drops case

#JusticForDrUdoye

RT



18:30 · 26/10/2022 · Twitter for iPhone

Hark! Angelic Troublemakers sing







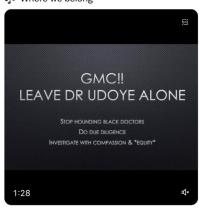




Don't give up You don't need much of anything

Don't give up Somewhere there's a place

M Where we belong





Evelyn Mensah, MBBS,... · 12/03/2023

Reel 11 11 /2 where we stood in

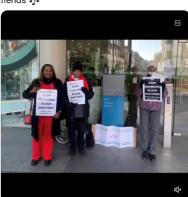
#SolidarityWithDrUdoye ## ## ## ##







1 Oh I get by with a little help from my fiends 101









#GMC Don't pressure me x2 #GMC Don't pressure me x2





Evelyn Mensah, MBBS,... · 12/03/2023 ···

#SolidarityWithDrUdoye # 6 6 9 outside

The more you refuse to hear my voice

Deny my place in time you squander wealth

Euston

REGENT'S PLACE

Reel 4 % where we stood in

You hide behind walls of Jericho

Your lies will come tumbling

the #GMC

that's mine

12th Nov 2022

The louder I will sing

Fight the power M This is a call to action





N Let the rain fall on my enemies № Fall on my enemies





#SolidarityWithDrUdoye 6 6 6 6 outside the #GMC 5th Nov 2022 N Let the rain fall on my enemies

№ Fall on my enemies



Evelyn Mensah, MBBS,... · 12/03/2023 We made 16 music reels to bring attention to the case of #DrUdoye over a period of 20

Here are all the music reels in 2

1 % where we stood in outside the #GMC 22nd Oct 2022

> M There'll be no peace Until there's justice





Reel 1 3 % where we stood in outside #GMC 14th Jan 23

Sam at #GMC Evie in #Glasgo



III 152 Q 1 t] 2 ♥ 4 <u>↑</u>

Evelyn Mensah, MBBS,... · 25/12/2022 Christmas Eve 2022 *Silent Vigil*

We dedicate this reel to all #doctors who have died & suffered ill health whilst undergoing unmeritorious investigation by General Medical Council #GMC @gmcuk

We're thinking of them & their families this holiday 💗 💗

#AngelicTroublemakers





. N Shakara N







we will remember not

the words of our enemies, but the silence of our friends."

Martin Luther King In

Evelyn Mensah, MBBS,... · 12/03/2023

#SolidarityWithDrUdoye # 6 6 6

N You can count on me like 123

And I know when I need it

M And you'll be there

I can count on you like 4 3 2

Cos that's what friends are s'posed to

Reel 6 % where we stood in

outside the #GMC

26th Nov 2022

I'll be there

"In the end,



Standing up for black medics

CONSULTANT eye surgeons Evelyn Mensah and Samantha Gordon had a clear message for the General Medical Council: "Stop hounding black doctors."

In a silent vigil outside the regulatory body's office in Euston, they drew attention to the latest in a slew of cases in which the GMC have relentlessly pursued black and Asian doctors.

The most recent is of Nigerian doctor Valentine Udoye, accused of "dishonesty" in completing a form incorrectly, stating that he was on the GP register when he was not.

Despite admitting this as an innocent mistake and being exonerated by an independent tribunal's twice, the GMC has now taken Dr Udoye to the High Court, saddling him with a £26,500 legal bill.

The hearing has been postponed after Dr Udoye was taken to hospital with suspected cardiac problems.

Dr Mensah and Dr Gordon have set up a petition that has been signed by more than 200 doctors of African origin



Samantha Gordon and Evelyn Mensah

expressing their anger at the GMC's approach.

It comes only weeks after the closure of the case of Asian doctor Manjula Arora, also accused of "dishonesty" and suspended following a dispute about the way she had requested a laptop for her work.

Despite its 2021 report, Fair to Refer, commissioned by the GMC to address overreferral of ethnic doctors, they are still twice as likely to face the regulator as their white counterparts.

Dr Udoye, who became aware of the vigil on his behalf through social media, said: "I feel supported and I feel like I'm not alone."

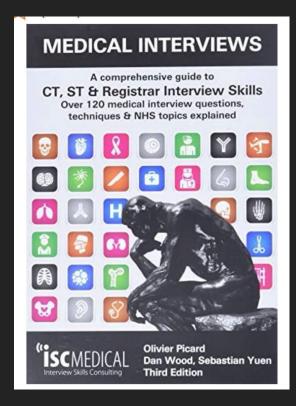
The petition in support of Dr Udoye can be found on the Change.Org website and a crowd-funder is also online.





Decolonise the Medical Curriculum

Call-out Racism in Medical Textbooks



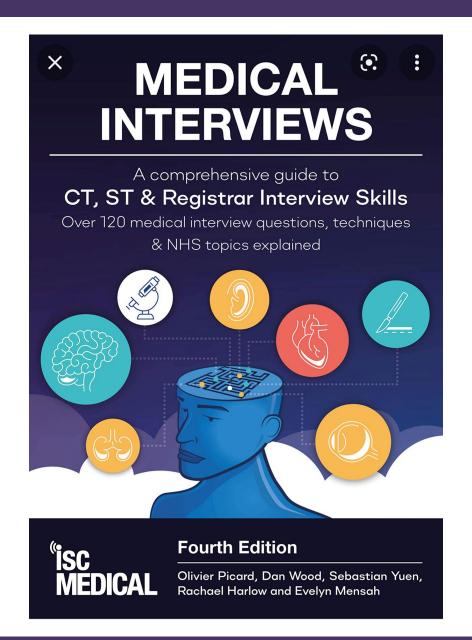
Offered to re-write Q's with model A's

Wrote two scenarios

Racist Patient – You are the consultant

Racist Colleague – You are the trainee

Antiracist model answers







Post



Evelyn Mensah - Friends call me Evie @eveosh

Please read my @BMJLeader blog on Institutional Betrayal from the highest echelons of @NHSEngland, @gmcuk & @TheBMA against:

- Dr Farah Jameel
- 2 Dr Kayode Oki
- Dr Valentine Udoye

My call to action is for Institutional Courage

#InstitutionalBetrayal #InstitutionalCourage

Blog | BMJ Leader

Healthcare Inequalities and Social Justice Blog Series: Empowering Social Justice in The National Health Service: from Courageous Individuals to Courageous Institutions. By Evelyn Mensah

Posted on October 19, 2023 by mthompson











For the Global Majority of the National Health Service (NHS) workforce, the concept of "institutional courage" offers social justice and empowerment. Institutional courage is important because it embodies commitment of healthcare institutions and leaders to challenge biases and dismantle systemic barriers. It acts as a mechanism that approaches a more equitable and inclusive workplace. Therefore, it's absence, typically manifests as "institutional betrayal" which fundamentally undermines trust and perpetuates inequity. In this blog, I describe three examples of institutional betrayal, explore the role of courageous individuals, and conclude by listing 11 key elements associated with institutional courage.

Appreciate

APPETITE

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ACTION

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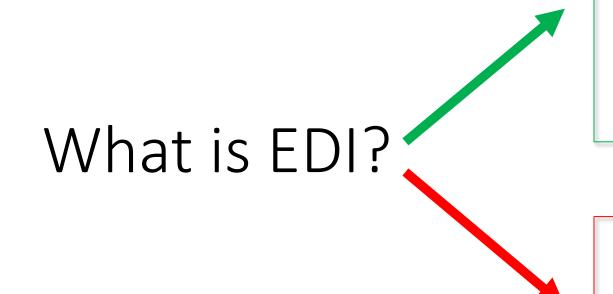
Diversity

Inclusion

Exclusion

Discrimination

Injustice





EQUALITY

Equality = Sameness

Equality promotes fairness and justice by giving everyone the same thing.

BUT, it can only work if everyone starts from the same place. In this example, equality only works if everyone is the same height.

EQUITY

Equity = Fairness

Equity is about making sure people get access to the same opportunities.

Sometimes our differences or history can create barriers to participation, so we must FIRST ensure EQUITY before we can enjoy equality.

Source: Angus Maguire for the Interaction Institute for Social Change http://interactioninstitute.org/illustrating-equality-vs-equity/

Diversity: Sep 2020 / June 2021

Sep 2020

routine drew
31,000 Ofcom complaints
and the Ashley himself
was subject to horrific
racist abuse online.

June 2021
Bafta TV Awards,
Diversity's dance
won Virgin Media's
must-see moment
a category
voted for by the public.



diversity

/dxi'vəːsɪti,dɪ'vəːsɪti/

noun

1. the state of being diverse; variety.

'Society needs to put a different value on caring, we still need to learn to celebrate diversity among women.'

2. the practice or quality of **including** or **involving** people from a range of different **social** and **ethnic** backgrounds and of different **genders**, **sexual orientations**, etc.

'In a perfect world, diversity and inclusion would come naturally.'

Diversity & Inclusion

June Sarpong

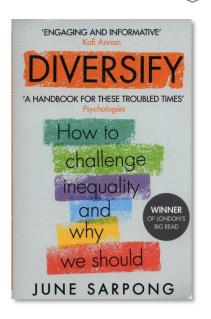
BBC's 1st Director of Creative Diversity

"Diversity is where you count the people Inclusion is where you make the people count"

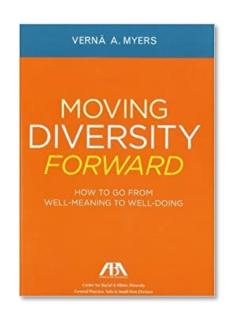
Vernā Myers

Vice President of Inclusion Strategy at Netflix

"Diversity is being invited to the party,
Inclusion is being asked to dance"









Inclusion → Belonging



Inclusion assumes a position of power & superiority



Exclusion means no seat on the table of opportunity



Belonging means you are supposed to be there



Tweet



Evelyn Mensah, MBBS, MD, FRCOphth... ... @eveosh

Remembering @yvonnecoghill1 8As of #Authentic #Allyship. Being an #ally requires deep commitment & learning. Not for faint hearted nor short-term. It's deep rooted on path to #antiracism.

I'm wondering if we need a 9th A 🔃





Links between NHS staff experience and patient satisfaction:
Analysis of surveys from 2014 and 2015



BRIEFING PAPER

The impact of racism on mental health

MADCH - 2018

Black and Asian women have a higher risk of dying in pregnancy

White women 9/100,000

Mixed ethnicity women 1.3x 12/100,000

Asian women 1.8x 16/100,000

Maternal, Newborn and Infant Clinical Outcome Review Programme



Saving Lives, Improving Mothers' Care

Lessons learned to inform maternity care from the UK and Ireland Confidential Enquiries into Maternal Deaths and Morbidity 2016-18



December 2020





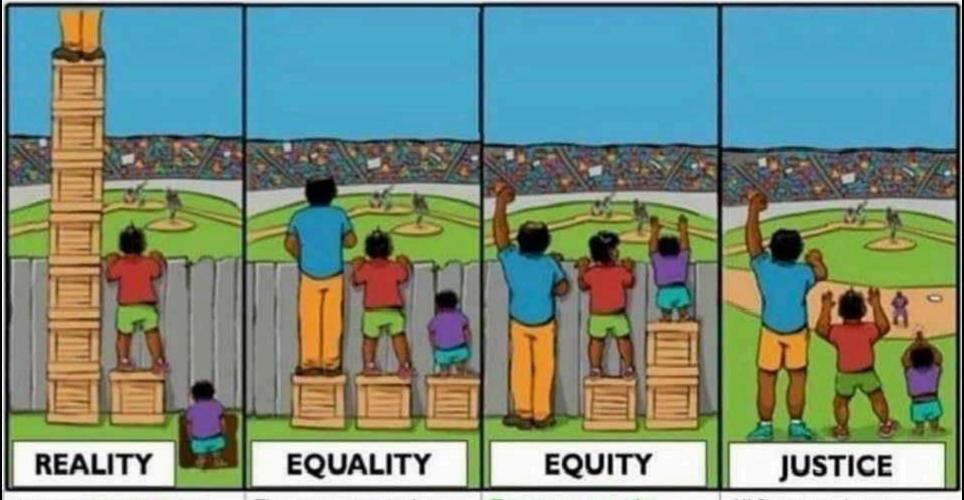








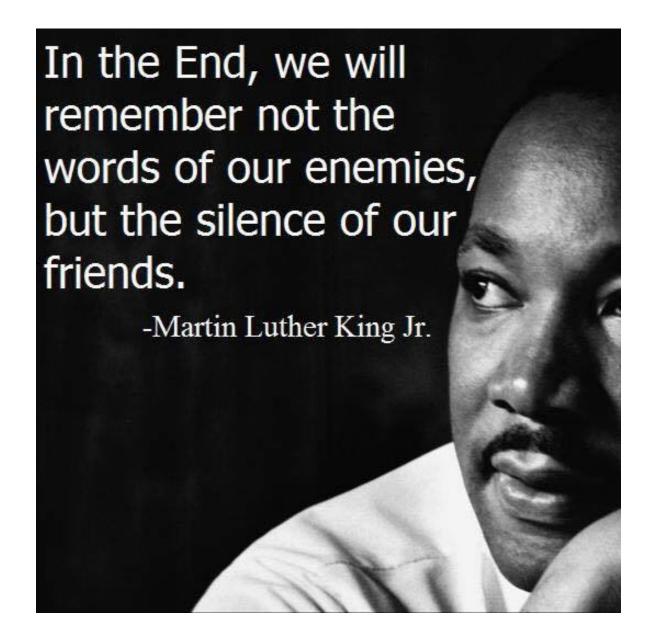


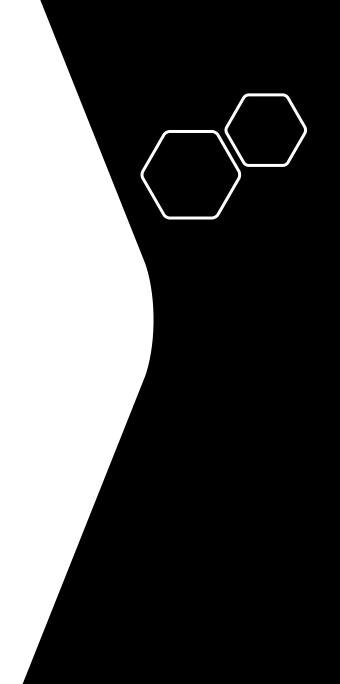


One gets more than is needed, while the other gets less than is needed. Thus, a huge disparity is created.

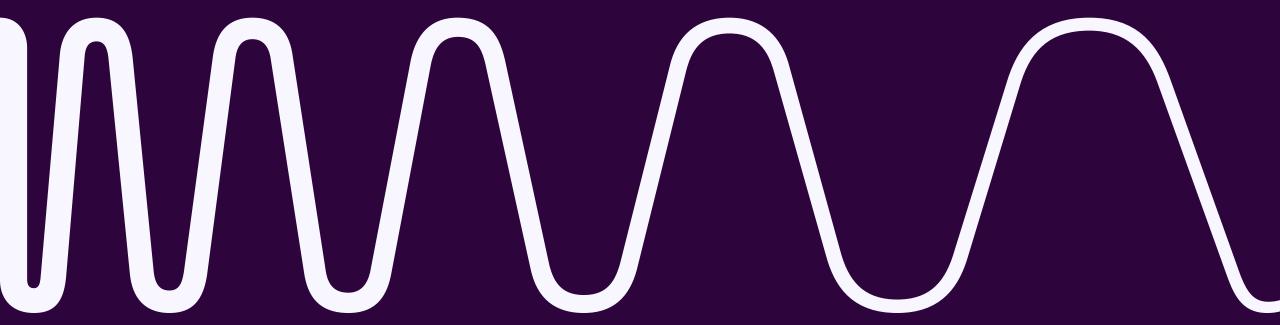
The assumption is that everyone benefits from the same supports. This is considered to be equal treatment.

Everyone gets the support they need, which produces equity. All 3 can see the game without supports or accommodations because the cause(s) of the inequity was addressed. The systemic barrier has been removed.

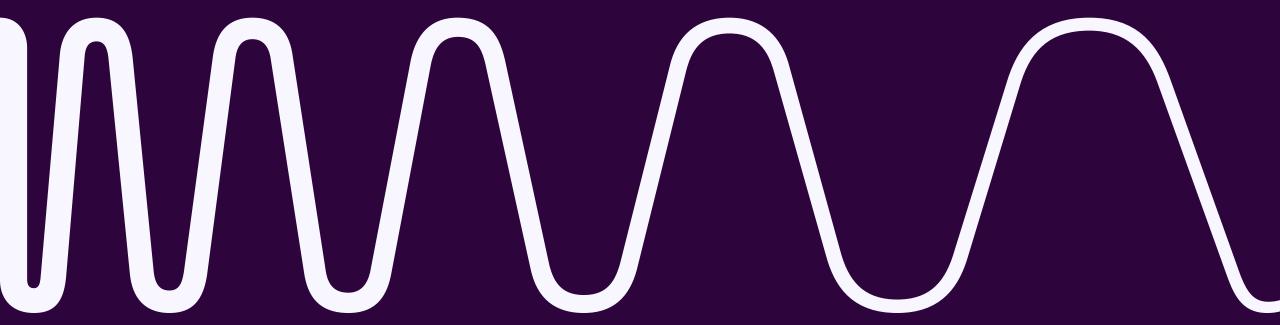




Thank you Questions?



Case Study - Workshop



Original Publication

Open Access

Allyship in Residency: An Introductory Module on Medical Allyship for Graduate Medical Trainees

Sarah Martinez*, Joseph Araj, Symone Reid, MS, Jeslyn Rodriguez, Mytien Nguyen, MS, Dorcas Boahema Pinto, MD, Pamela Y. Young, PA-C, Anicia Ivey, MD, Alexis Webber, MD, Hyacinth Mason, MPH, PhD, CHES

*Corresponding author: martins10@amc.edu

Abstract

Introduction: Lack of diversity impacts research, medical curricula, and medical trainees' ability to provide equitable patient care. The concept of allyship, defined as a supportive association between identities with power and privilege and marginalized identities, provides an optimal framework for enhancing education about health equity. Currently, there are no established curricula focused on allyship and limited mention within current medical training literature. We propose use of allyship to increase graduate medical trainee understanding of diversity and focus on health equity. **Methods**: We developed a 1-hour workshop aimed at helping residents understand the definition of allyship, effective allyship to patients and colleagues, and allyship differences across communities. The workshop consisted of pre- and postassessment surveys, a didactic presentation module, and facilitated case study discussions. It was conducted locally on four occasions across pediatrics, family medicine, surgery, and emergency medicine residency programs. **Results**: An analysis of the 101 preassessment and 58 postassessment survey responses revealed an increased level of knowledge regarding allyship (p < .001) and increased comprehension of allyship competencies (p < .001). All workshop learning objectives demonstrated positive change postmodule. **Discussion**: With an increasing need for curricula to address health equity in medical trainees, this workshop serves as a unique and effective approach to expanding cultural responsiveness skills under the lens of allyship. Specifically, the workshop functions as a constructive introduction to allyship principles and practices and can serve as a foundation on which residents can build more robust skills as a part of their allyship journey.

Keywords

Allyship, Underrepresented in Medicine, URM, LGBTQ+ Ally, Diversity, Inclusion, Health Equity, Anti-racism



Background

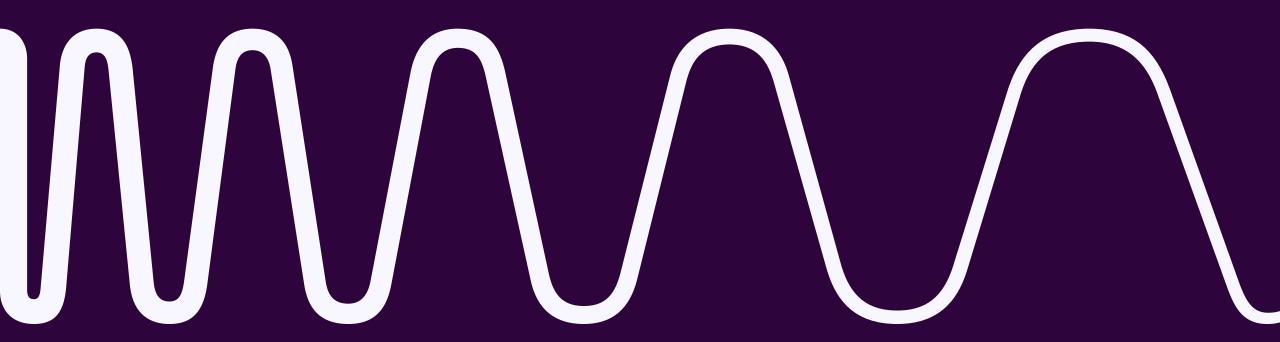
You are the **doctor** working in the oncology service and you have asked your **colleague Dr Brooks**, with a specialist interest to review your **patient**, **John**, with additional concerns about his health. Since you have been with your patient for the past week, you decide to be present for the consultation.



Scenario

- John has been your patient for the last week, and you have noticed that he may
 have additional health needs that require specialist consultation. John has been a
 compliant patient and is totally invested in addressing his health needs. You have
 developed a good rapport with John. You decide to refer John to your colleague Dr
 Brooks who is a specialist and is able to provide a 15 minutes consultation. You
 greet Dr Brooks and enter John's room with him.
- Upon introduction, John seems visibly tense and his demeanour is notably different than it has been for the last week. John asks if he may have a word alone with you, without Dr Brooks.
- When Dr Brooks leaves the room, John states "I do not feel comfortable with a
 Black doctor. I want to be seen by another doctor" You are taken aback,
 because you have never heard John speak like this before.

Discuss your role as the doctor in this situation, and how you would choose to approach this scenario



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1. How would you respond to John, after he has told you this information?

"There is no right answer to this question. It is important to uphold patient autonomy – however, it is also important to reinforce that Dr Brooks is a capable and equally skilled physician to any of his colleagues. If there are no other colleagues working besides Dr Brooks, you must provide John with the option to delay potentially lifesaving care if he is uncomfortable with Dr Brooks. However, again, it is important to strive for equity and not reinforce systemic biases that this patient may have."



15/10/2024

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2. How would you relay this information to Dr Brooks?

"It is important to be honest with Dr Brooks – and also ask how you can best support him in this situation. Using REALTALK, you should Realize Reality, and Attempt to Learn from Dr Brooks what this experience is like for him, and what he would like you, as his colleague, to do moving forward to best support him in situations similar to these. After you've listened to Dr Brooks perspective, you should work to Live as an agent for change, based on his needs."



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3. How does allyship play a role in this scenario?

"There is no right answer!"



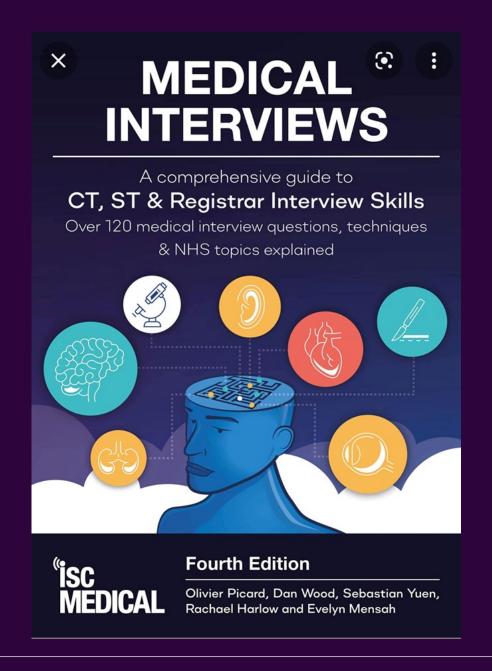
15/10/2024

91

What would Evie do?

In health services we provide care to people from all walks of life, and unfortunately clinicians will encounter patients with racial prejudices during their working lives. It is important to understand how to approach the situation with care to protect yourself if you are from the Global Majority, as well as supporting colleagues.

 I would use SPIES structure to address this overt racist situation



Race Discrimination from Patients

Equality Act, 2010

 When a patient refuses care from a healthcare professional based on skin colour, this is unlawful racial discrimination

Health and Safety at Work. etc, Act 1974

 it is the responsibility of senior leaders and the organisation to ensure that employees are protected at work from racial discrimination

Zero Tolerance



From the Rt Hon Matt Hancock MP Secretary of State for Health and Social Care

> 39 Victoria Street London SW1H 0EU

020 7210 4850

5th November 2019

Dear Colleagues,

I love our NHS. It's there for us at some of the best and worst times in our lives and is an institution we should all be incredibly proud of.

The NHS is what it is thanks only to the hard work and dedication of each and every one of you. Our incredible staff make the NHS great. Without you, our wonderful NHS would not be able to deliver for millions of people across our country in the way it does.

So I was horrified last week to see accounts of the abuse that many of you face whilst doing your job. Abuse of any member of NHS staff is completely unacceptable. It is absolutely appalling that many of these incidents are racially motivated.

Like me, you may have seen the shocking testimony of Radhakrishna Shanbhag, a hard-working doctor who has committed more than 20 years of his life to the NHS. In an exceptionally moving interview this week, he described the racial abuse that he had been subjected to whilst working as a part of the NHS. Racial abuse that made him feel worthless. Abuse so foul that it made him reconsider his position in the NHS.

I have seen for myself racist abuse of staff, on night shifts in hospitals. Such racism is awful, and something that no staff member should have to endure. Especially troubling is the feeling among some staff that they need to accept this humiliation because they can't be sure they will be backed up if they challenge it.

So I want to send a clear message, from the very top of our health and care system, with the strong support of the entire national leadership of the NHS: this sort of abuse is unacceptable and we will not tolerate it.

If you face abuse, do not accept it. If you see a colleague being abused, do not ignore it. If you know of an employee facing this, do not stand for it. This government takes

a zero-tolerance approach to dealing with racist abuse whenever it arises. Things should be no different in our NHS.

If a patient asks to be treated by a white doctor, the answer is "no". Your management must and will always back you up. We are very proud that everyone in the UK is entitled to healthcare at the point of delivery, according to need not ability to pay. No one is entitled to choose the colour of the skin of the person giving that healthcare.

Those working on the frontline dedicate themselves to delivering world-class care for their patients and it is unacceptable that anyone would want to harm or abuse them for whatever reason — but especially on the basis of their race. Staff of all backgrounds should rightfully expect to work in an NHS that exhibits a healthy, inclusive, and compassionate culture: a culture where abuse and violence have no part. We all need to act to ensure racism in our NHS is eradicated. It is not the responsibility of those who suffer racist abuse to challenge it alone.

You will be aware that the interim NHS People Plan, published in June 2019, set out the initial framework for how the NHS will become the best place to work, to achieve the fantastic workplace culture that all NHS staff deserve. As a part of the interim People Plan, each NHS organisation must continue their work to improve the wellbeing of their staff in this regard. The national bodies of the NHS must also continue to support NHS trusts to meet the right of staff to work free from violence and abuse, as set out in the NHS Constitution and enshrined in law.

Making the NHS the best place to work must extend beyond the eradication of racial abuse, to fully supporting people from BAME backgrounds in all aspects of their career in the NHS. The Workforce Race Equality Standard is a fundamental component of the support BAME staff receive and should be implemented by each NHS trust. NHS Trusts must also continue to demonstrate to the local commissioner, staff, CQC and its Board that it is making progress against any locally-led improvement targets related to Workforce Race Equality Standard.

To those of you in senior management positions within Trusts, I would be grateful if you would reiterate to your hard-working and dedicated staff that we consider the racial abuse of NHS staff to be completely unacceptable. I therefore expect that all appropriate steps are taken by organisations to ensure their staff know they can come to a workplace that is free from abuse and harassment. It must be clear to everyone who works for the NHS have that they have the full support of the government and NHS in tackling racism towards staff.

And to all of you working every day to improve the lives of patients across our country, please know that you have my full support in challenging racism and discrimination wherever you see it. No person should ever feel worthless because of racial abuse. Particularly the extraordinary individuals, like Radhakrishna Shanbhag, who have dedicated their lives to improving the lives of others.

Yours ever.

MATT HANCOCK

15/10/2024



2019 - SoS Health & Social Care wrote to all NHS staff saying,

"No one is entitled to choose the colour of the skin of the person giving [that] healthcare"

Seek Information

- You should be aware of your trust's zero-tolerance policy and how to implement it
- For most trusts this provides clinicians with the right to refuse care for the racist patient

Certain caveats: e.g., emergency situations, patient not compos mentis etc

Patient Care/Safety

- Emergency situations or where the patient may not be compos mentis, their care must continue
- Re-assess the situation once cognitive function has been regained (if applicable)
 or once the patient has been stabilised
- If there is verbal or physical aggressive, contact security immediately and take threatened staff to a safe place to protect them. Police may need to be involved if there is escalation.
- In the more likely situation on a ward (as in this scenario) where you are managing a racist patient with mental faculties intact, you should instigate the zero-tolerance policy

Initiative

- As the doctor responsible for the patient, it is important to set the standard for your team as well as demonstrate to junior members how to implement the zerotolerance policy
- It is advisable to have this conversation away from other patients. Find a side room or family room to speak to the patient and ensure you have an appropriate chaperone
- I would calmly verbally warn John that their request is inappropriate and that it cannot be accepted. If they insist that they do not want to be seen by a Black doctor, I would notify the patient that as part of the Trust's zero-tolerance policy against racism, that their care and treatment will be withdrawn and can no longer be provided in the hospital and that they must seek care elsewhere

Escalate

 You should document the events very clearly in the notes as soon as possible with verbatim accounts of the exact phrases and requests the patient made, as well as your responses

You should document on the trust's electronic incident reporting system. Ensure
you note down any witnesses to the conversation (e.g. nursing staff, HCA, clerical
or admin staff)

 Some trusts operate a 'red' (excluded) card 'yellow' (warning) card system This allows reference for future teams

What if you are junior?

• The principles will largely be the same and you should still refuse care of the racist patient, assuming they are stable, and it is safe for you to do so.

 Inform your consultant immediately and advise that the zero-tolerance policy must be instigated.

• It is your consultant's responsibility to co-operate with this policy as noted in the model answer above and advise the patient to seek care elsewhere.

What if you are junior?

 If you do not feel safe to refuse the patient's care immediately, remove yourself from the situation as soon as practicable and write contemporaneous notes documenting exactly what was said.

 Inform your consultant (or the consultant on-call) as soon as possible and they will be able to enact the policy.

 Conversations (or confrontations) with racist patients are potentially intimidating, even for senior staff. You must ensure the safety of yourself and your colleagues as a priority in all cases.

Support

- I acknowledge and accept this was racism and would tell Dr Brooks what had transpired
- I would apologise to Dr Brooks
- I would have the appetite to listen to Dr Brooks but would not assume
- I would ask if Dr Brroks if they require any wellbeing support
- I would appreciate and thank Dr Brooks for their time and action anything else Dr Brooks wanted me to do



Lets discuss

